

“Caring for Our Community Like Family”



**Valley Board of Trustees**

MINUTES

January 21, 2020

**Board Members Present**

Erin Aboudara, Carol Barber, Dr. Tim Dellit (for Lisa Brandenburg), Bernie Dochnahl, Janet Evans, Jim Griggs, Gary Kohlwes, Shamsu Issak, Lawton Montgomery, Vicki Orrico, Julia Patterson, Donna Russell (Chair)

**Board Members Absent**

Lisa Brandenburg, Todd Starkey

**Others Present**

Theresa Braungardt, Jeannine Grinnell, Wayne Manuel, Matt Mulder, MD, Hiroshi Nakano, Kalen Privatsky, Rich Roodman, David Smith

Visitor: Dr. Lee Dolack, John Wagner

**Recorder**

Kim Nett

**1. CALL TO ORDER**

Donna Russell called the meeting to order at 1:39 p.m.

**2. VOICE OF THE PATIENT**

Theresa Braungardt read a patient’s email regarding the care they received during their pacemaker procedure, naming the care team, and complimenting their thorough communication and explanations regarding the procedure.

**3. CONSENT AGENDA AND ACTION ITEMS**

**MOTION:** Bernie Dochnahl moved to approve the consent agenda and Vicki Orrico seconded the motion. The items moved for adoption were:

- Minutes of November 18, 2019
- Financial Vouchers/Warrants/Pay Apps dated December 10, 2019
- Surplus Property Resolution No. 095

The motion carried, 12-0.

**4. BOARD EDUCATION**

**Electrophysiology & Enhanced Technology of Hospital 2<sup>nd</sup> Floor**

Theresa Braungardt provided background and context regarding the service line and timeline of renovations. This has been a multi-phase, multi-year approach to improving services provided on the 2<sup>nd</sup> floor of the hospital.

Dr. Lee Dolack, Medical Director of Electrophysiology (EP) reported that the lab is a unique clinical environment which has an OR level sterility and lighting, high quality x-ray capabilities, cardiac ultrasound, and electroanatomic arrhythmia mapping system. Dr. Dolack also introduced the addition of new provider Dr. Sawyer Gillespie, and Robin Bird, RN, EP Clinical Coordinator. This provides Valley the ability to perform catheter ablation for PSVT, other nonpharmacologic treatment of cardiac arrhythmia and resynchronization therapy. Nearly 200 cases have been treated since the lab opened.

Further explanation included months of training necessary to working in this area and the ability to offer patients treatment of arrhythmia or irregular heartbeat testing, diagnosis and treatment. EP is the fastest growing segment of the cath lab. (Reference the full presentation within Boardvantage).

### **UW Medicine Strategic Refresh Update**

Rich Roodman introduced Michelle Moratti from UW Medicine to discuss the Strategic Refresh Program. Ms. Moratti explained they began by developing strategic direction, then detailed priority-strategic interviews. UW Medicine attracts the greatest proportion of patients traveling to King County for care, implying an opportunity to build on the competitive differentiation. UW Medicine is the second brand in the market (second to no preference). The opportunity exists to become the preferred healthcare provider by putting patients and future patients first, innovative services, workplace excellence, and value. Part of the program is to develop a digital strategy that recognizes different degrees of digital activation, achieve market leading performance in service and access through targeted redesign. Lastly, leveraging Valley's learnings from its HRO/Lean journey will be helpful to UW Medicine in the future.

Ms. Moratti discussed the priority framework over the next five years for the overall group, and specifics for Valley to rationalize and integrate with the UW Medicine network in South King County and strengthening integration of Valley's tertiary programs with quaternary services at UW Medicine. Conversation continued at length concerning tertiary services and growth at Valley. Dr. Tim Dellit added that the Strategic Refresh Program goal is to build seamless relationships.

## **5. COMMITTEE REPORTS**

### **Compensation Committee**

Donna Russell reported on the December 10 and January 21 meetings (moved from January 14 due to inclement weather). The committee discussed a general description of the Executive Compensation Philosophy. The committee charter has been updated, and David Smith advised all committee charters should be recommended to the Board for approval after review by the Executive Committee. Charters for FF&A, JCC, Compensation and Executive Committees will be forwarded to the board for final approval in February/March. Decisions regarding Senior leadership compensation were discussed at length. The committee was in agreement with implementing recommendations described by counsel Julie Kebler and Diana Shukis, CFO Jeannine Grinnell, and Rich Roodman.

### **Executive Committee**

Ms. Russell report on the December 10 meeting regarding discussion of the benefits of onboarding for the new members. A potential litigation matter was brought to the committee for review, and the committee provided the Chair with direction to resolve the issue in conjunction with legal counsel and CFO, Jeannine Grinnell. A second Executive Session personnel item was

raised, and David Smith will report back on this issue at a future meeting. Due to timing constraints, Succession Plans were moved to the February meeting.

### **Finance, Facilities & Audit Committee**

Jim Griggs reported that the FF&A Committee reviewed the financials which had a positive end for the month, it was noted the payer mix was better this month, and our lean process continues. The Long-Range Financial Plan 5-year outlook and the budget process was reviewed. Kalen Privatsky and Dr. Matt Mulder provided a clinic update and how Valley is positioning itself well to serve the community.

### **Joint Conference Committee**

Bernie Dochnahl reported that December credentialing was approved without incident. The committee discussed reports of the aspergillus mold found in area hospitals, and the board toured the Valley facilities. The committee also received a report on the overuse of antibiotics, and that it is being managed appropriately. In January, the committee meeting was cancelled due to inclement weather. Credentials were reviewed and approved electronically and are located on Boardvantage for viewing. The committee charter review was postponed until next month when Dr. Park returns. The committee received an update regarding the new Coronavirus from China, and the precautions being taken are similar to those methods used for dealing with tuberculosis.

## **7. INFORMATION REPORTS**

### **UW Medicine Update**

Dr. Timothy Dellit provided a brief history of his background in infectious disease control. He discussed the recent Coronavirus outbreak in China. Screenings at airports have begun, and our teams are collaborating and working well together. No anti-virals are being recommended. Theresa Braungardt added that Valley is currently updating their travel screenings of incoming patients. Dr. Dellit reported on UW Medicine's Destination One 1 transition to Epic. With the change in IT leadership, Eric Neil is the interim Chief Information Officer. They are still on track for October 3 go live and continue collaboration with Wayne Manuel and Dr. Robert Molina, Valley's Chief Medical Information Officer.

### **Administrative Update**

Rich Roodman provided highlights from the January Operational Update including Valley receiving certification as a Thrombectomy Capable Stroke (TCS) Center by The Joint Commission. Valley received an "A" rating from LeapFrog. Wayne Manuel provided an update regarding the Community Health Needs Assessment (CHNA) which has an IRS 3-year plan requirement. Jeannine Grinnell mentioned the implementation of INFOR, a program equivalent to Epic, with Phase 1 scheduled to go live in December. Theresa Braungardt championed the Tree of Life Event. Valley is working to have a clinic presence on the Boeing campus, and the Proliance JV construction is proceeding on schedule.

### **Chair of the Board**

Donna Russell stated that she is considering potential board education opportunities to afford all the new Board Members with information regarding board governance. She stated that Kathy Holland is researching different options to consider for a Spring session. Board Members' availability was requested for the March/April timeframe. Updates will be provided at the next meeting.

## **8. ADJOURNMENT**

The meeting adjourned at 3:30 p.m.

Respectfully submitted,

Kim Nett  
Assistant to the Valley Board  
Valley Medical Center

*All reports and presentations reviewed by this committee were in draft format, unless otherwise noted in these minutes.*